## **August 26, 2015**

# FINANCIAL TECHNOLOGY PARTNERS FTP Securities LLC

is pleased to announce its exclusive role as advisor to

# **BLACKROCK**

in its 100% acquisition of



Courtesy of:



The Only Investment Bank Focused Exclusively on Financial Technology

www.ftpartners.com



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Financial Technology Partners 555 Mission St., 23rd Floor San Francisco, CA 94105



## FT Partners served as exclusive advisor to

BlackRock

## BlackRock's Acquisition of FutureAdvisor

## FT Partners Advises BlackRock in its Acquisition of FutureAdvisor

#### **Transaction Overview and Rationale**

#### Overview of Transaction

- On August 26, 2015, BlackRock (NYSE: BLK) announced a definitive agreement to acquire 100% of FutureAdvisor
- FutureAdvisor is a leading digital wealth management platform with technology-enabled investment advice capabilities
- BlackRock offers investment management, risk management and advisory services to institutional and retail clients worldwide and has over \$4.7tn in assets under management<sup>(1)</sup>
- Following the transaction, FutureAdvisor will operate as a business within BlackRock Solutions ("BRS"), BlackRock's investment and risk management platform
- The transaction is expected to close in Q4 2015

### Significance of Transaction

- Combines FutureAdvisor's tech-enabled advice capabilities with BRS' investment and risk management solutions
- Enables BlackRock to provide a B2B digital advice platform, which helps financial institution partners both improve their clients' investment experiences and grow advisory assets
- Empowers partners to meet the growing demand among consumers to engage with technology to gain insights on their investment portfolios
  - Demand is particularly strong among the mass-affluent, who account for ~30% of investable assets in the U.S.

#### FT Partners' Role

- FT Partners served as exclusive advisor to BlackRock
- Highlights FT Partners' continued success advising a broad range of top-tier strategic investors across the financial technology landscape

## Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as advisor to

# **BLACKROCK**

in its 100% acquisition of





The Only Investment Bank Focused Exclusively on Financial Technology



## **Future**Advisor

## BlackRock's Acquisition of FutureAdvisor

### **FutureAdvisor Overview**



Co-Founder and CEO:	Bo Lu
Co-Founder and CTO	Jon Xu
Headquarters:	San Francisco, CA
Founded:	2010



Bo Lu
Co-Founder and CEO

Bo Lu previously served as Program Manager at Microsoft, where he worked on the Photo Sharing feature of the Windows Phone



Jon Xu
Co-Founder and CTO

Jon Xu also previously served as a Program Manager at Microsoft, where he worked on Exchange ActiveSync, Windows Live Mobile and Windows Phone 7

#### **FutureAdvisor Overview**

- FutureAdvisor is a leading digital wealth management platform; its offering includes:
  - Personalized advice that takes a comprehensive view across clients' brokerage, IRA and 401K accounts
  - Tax-efficient portfolio management
  - Both mobile and web-based platforms
  - Online account enrollment
  - Multi-custodian support
- The Company's B2B offering is used by financial institutions to increase customer loyalty and grow advisory assets

#### **Selected Investors**

## SEQUOIA & CAPITAL







## **Future**Advisor

## BlackRock's Acquisition of FutureAdvisor

## **FutureAdvisor Overview (cont.)**

### **Current Offerings**

#### **Retirement Planning**

- FutureAdvisor links accounts and analyzes investors' current portfolios
- Provides free analysis and recommendations
- Automates its investment plan according to Modern Portfolio Theory and FutureAdvisor's algorithmic recommendations, reviewed by the investment team
- On-call financial advisors for investors, accessible via phone, online chat or email

#### **Education Account**

- Asks questions to estimate college cost and designs a plan to meet goals and budgets
- Scans all account types in the country to find the most tax-efficient and flexible investment account for each benefactor
- Automatically invests contributions and changes the portfolio balance as the age and tax implications change, reducing risk closer to the target horizon date
- Disperses the funds to the requested school

### **Investment Philosophy**



Award winning academic research supports the investing approach



Dynamic Fund Selection based on pre-existing investments and tax situations



Invests in lowfee index funds



Invests
internationally to
increase
diversification



Tax-loss harvesting for accounts under management



Automatically rebalances to maintain target allocation



Uses Modern
Portfolio Theory
to calculate the
"efficient frontier"
and maximize
returns at each
risk level





### Private capital is flowing into the space as evidenced by a number of large capital raises (Betterment, Wealthfront, SigFig, Personal Capital, Motif, etc.)

## BlackRock's Acquisition of FutureAdvisor

## **Selected Previous Personal Wealth Management Transactions**

Announce Date	Target	Investors / Acquirers	Size (\$ mm)	Valuation (\$ mm)
05/26/15	guîde	John Hancock	na	na
04/23/15	covestor	Interactive Brokers Group	na	na
03/25/15	₩ LEARNVE\$T	Northwestern Mutual	na	\$250+
02/26/15	( UPSIDE	Envestnet	\$3	na
02/11/15	<u>eMoney</u>	Fidelity	250	na
04/23/15	SIGFIG	NYCA Partners	1	na
04/20/15	etoro trading Stata Here	CommerzBank; Ping An Venture Capital; Sberbank Fund	39	100
04/02/15	acorns	e.venturs; Garland Capital; Greycroft Partners; Math Venture Partners; Sound Ventures	23	83
02/17/15	Betterment	Francisco Partners; Bessmer Venture Partners; Menlo Ventures; Northwestern Mutual Capital	60	~500
01/20/15	motif	Renren	40	na
11/23/14	*etoro*	BRM Group; Ping An Capital; SBT Venture Capital; Spark Capital Partners	27	na
10/29/14	PERSONAL CAPITAL	Corsair Capital; BBVA Ventures; USAA Investment Management Company; IVP; Venrock; Crosslink Capita	50	~250
Spark Capital; Dragoneer Investment Group; Index Ventures; DAG Ventures; Greylock Partners; Ribbit Capital; The Social+Capital Partnership		64	700	





### Private capital is flowing into the space as evidenced by a number of large capital raises (Betterment, Wealthfront, SigFig, Personal Capital, Motif, etc.)

## BlackRock's Acquisition of FutureAdvisor

## **Selected Previous Personal Wealth Management Transactions (cont.)**

Announce Date	Target	Investors / Acquirers	Size (\$ mm)	Valuation (\$ mm)
08/14/14	WEALTHACCESS	Cultivation Capital	na	na
07/29/14	nextcapital.	FinTech Collective; Kelvingrove Ventures; Russell Investment Management Company; TransAmerica Ventures; VCET Capital	\$6	na
07/14/14	( UPSIDE	Cultivation Capital; Six Thirty	1	na
06/25/14	nutmeg	Schroders; Balderton Capital	32	na
05/21/14	<b>Future</b> Advisor	Canvas Ventures; Sequoia Capital	16	na
05/08/14	motif	JP Morgan Chase; Wicklow Capital; Balderton Capital; Goldman Sachs; Foundation Capital; Ignition Partners; Norwest Venture Partners	35	na
04/22/14	WEALTHACCESS	SixThirty; Council & Enhanced TN Fund	3	na
04/15/14	₩ LEARNVE\$T	Northwestern Mutual Capital; Accel Partners	28	\$250
04/15/14	Betterment	Citi Ventures; Bessemer Venture Partners; Menlo Ventures; Anthemis Group; Globespan Capital Partners; Northwestern Mutual Capital	32	na
04/03/14	<b>wealthfront</b>	Ribbit Capital; The Social+Capital Partnership; Index Ventures; Greylock Partners; DAG Ventures	35	na
03/12/14	acorns	Jacobs Asset Management	6	na
02/11/14	WEALTHACCESS	Undisclosed	1	na
01/28/14	nutmeg	Undisclosed	na	na
01/14/14 FlexScore Undisclosed		1	na 6	

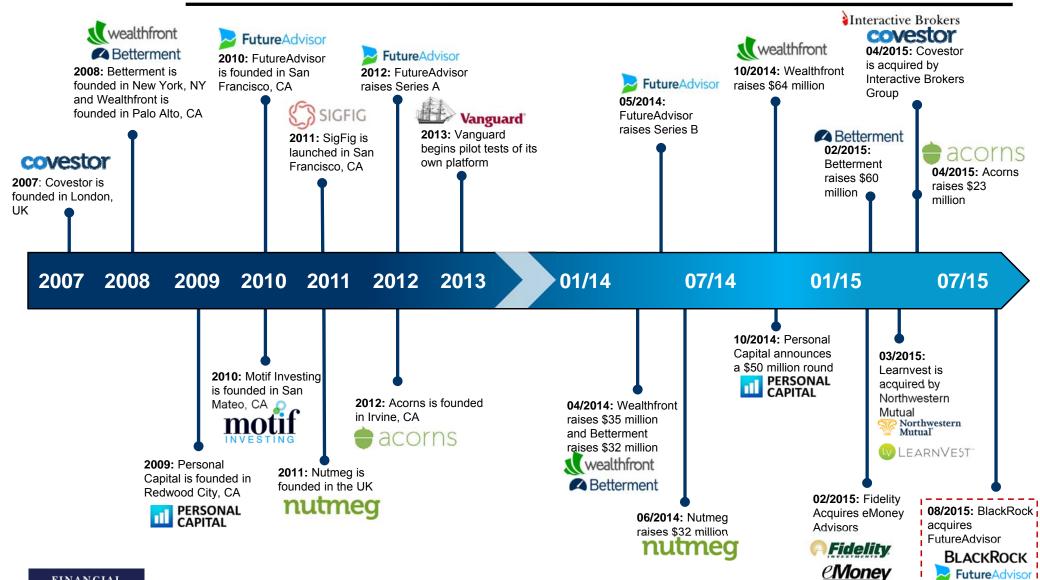


Source: Company websites, Capital IQ, FT Partners' proprietary transaction database.

## BlackRock's Acquisition of FutureAdvisor



## **Selected Industry Events**



# BLACKROCK FutureAdvisor

## BlackRock's Acquisition of FutureAdvisor

### **Overview of FT Partners Client: BlackRock**

## BLACKROCK

Chairman & CEO:	Laurence Fink
Headquarters:	New York, NY
Founded:	1988
Market Cap:	\$47.6bn (1)

### **Company Overview**

- BlackRock (NYSE: BLK) offers investment management, risk management and advisory services to institutional and retail clients worldwide
  - Has approximately \$4.7tn in assets under management ("AUM") and is the largest investment firm by AUM globally (2)
  - Offers clients investment solutions across geographies and asset classes
- Products include separate accounts, mutual funds, iShares exchange-traded funds and other pooled investment vehicles
- Through BlackRock Solutions, the Company provides risk management, advisory and enterprise investment system services to institutional investors

#### **Selected Investment Products**

#### **Mutual Funds**

- Global / International Stocks
- U.S. Stocks
- Global / International Bonds
- Multi-Asset

- Alternative Investments
- Specialty & Sector
- Featured Products
- CollegeAdvantage 529

#### **iShares ETFs**

- iShares Core
- U.S. Stocks
- Global / International Stocks
- U.S. Bonds
- Global / International Bonds
- Commodity & Specialty

#### **Closed-End Funds**

- Municipal Bonds
- Taxable Bonds

Stocks / Income / Sectors

#### **BlackRock Solutions Overview**

### Aladdin



- Proprietary technology platform which serves as the risk management system for BlackRock as well as other institutional investors
- Used by ~20k investment professionals globally
- Platform combines risk analytics with portfolio management, trading and operations tools

### Advisory



- Serves holders of complex risk exposures, incl. financial institutions and government entities
- Offering includes valuation and risk, portfolio management, financial modeling, transaction support, analytics and reporting, and risk and strategic advisory services



<sup>1)</sup> As of August 25, 2015.

<sup>2)</sup> As of June 30, 2015.

## BlackRock's Acquisition of FutureAdvisor



### Future Advisor Series B Lead Investor: Canvas Venture Fund

#### Overview





Rebecca Lynn (1) General Partner

Paul Hsiao

General Partner



**Gary Little** General Partner



Gary Morgenthaler General Partner

### **Investment Preferences**

#### **Investment Criteria**

**Investment Range:** 

Fund Size: \$175mm Fund Raised: 2013

### Other Select Recent Investments / Exits

#### Other FinTech / Financial Services Investments (2)

Date	Company	Deal Amt. <sup>(3)</sup>	Board Rep.	Sector
12/13	Practice Fusion (Series D)	\$85	Gary Little	HCIT
09/13	Check (Intuit)*	24	Rebecca Lynn	Bnkg
05/13	Lending Club (Secondary)**	125	Rebecca Lynn	Bnkg

### Location(s)

Menlo Park, CA

#### About

- Canvas Venture Fund launched in the summer of 2013 as a spinoff from Morgenthaler
- The partners have collectively made ~70 investments and have advised more than 35 companies to M&A or IPO exits across the Morgenthaler and Canvas Venture funds
- Canvas is a venture capital firm specifically focused on startups and making early-stage investments (primarily Series A / B) in technology companies
- The firm has extensive experience helping companies recruit talent, scale operations, expand PR and marketing efforts and secure follow-on investment

### **General Preferences**

Control: Minority

Geography: U.S., focus on Silicon

Valley

**Transaction Type:** Venture

(Series A & B)

\$5-15mm

**Industry Focus:** Financial Technology,

Digital Health. Marketplaces,

Enterprise, SaaS, Big

Data

Othe	nts <sup>(2)</sup>			
Date	Company	Deal Amt. <sup>(3)</sup>	Board Rep.	Sector
03/15	HealthLoop (Early-Stage VC)	\$3	Rebecca Lynn	HCIT
10/14	Viewics (Series A)	8	Rebecca Lynn	Data
09/14	CrowdFlower (Series C)	12	Rebecca Lynn	BPO
04/14	Doximity (Series C)	54	Rebecca Lynn	Comm
03/14	MuleSoft (Series F)	51	Gary Little	Software
02/14	Totango (Series B)	16	Gary Little	Info Svc
11/13	Evernote (Later Stage VC)	32	Gary Little	Software
06/13	Socrata (Series B)	18	Rebecca Lynn	Data
06/13	RelatelQ (Series B)	20	na	Software
07/11	JasperSoft (TIBCO)	11	Gary Little	Data
06/06	BlueArc (Hitachi)	29	Gary Morgenthaler	Data
12/00	Nextag (Regent Equity)	2	Gary Little	E-Comm



- FutureAdvisor Board member.
- \* Denotes M&A exit; \*\* denotes IPO exit; includes pre-Canvas funds.
- Deal amounts in mm.

## BlackRock's Acquisition of FutureAdvisor



## **Future Advisor Series A Lead Investor: Sequoia Capital**

#### Overview

## **SEQUOIA** 些



**Jim Goetz** Partner

Partner

**Douglas Leone** 



Patrick Grady
Partner



Roelof Botha Partner

### **Investment Preferences**

#### **Investment Criteria**

**Funds Size:** \$550 mm (Venture); \$950 mm (Growth)

Funds Raised: 2013 (Venture); 2012 (Growth)

### Location(s) (1)

Menlo Park, CA

#### **About**

- Founded in 1972, Sequoia Capital has invested in some of the most prominent companies in the world, including Apple, Cisco, Google, LinkedIn, Oracle, PayPal, Yahoo, YouTube and Zappos
- Within financial technology, primarily focuses within the banking, brokerage and payments verticals
- Collectively, Sequoia-backed companies are now worth 20% of the total value of the NASDAQ stock exchange
- Seeks to invest in high-growth, high-margin technology companies which have strong management teams

#### **General Preferences**

Control: Minority

Geography: U.S., Israel, China,

India

**Transaction Type:** Seed, Venture,

Growth

**Industry Focus:** Energy, Financial

Services, Healthcare IT, Internet, Mobile,

Outsourcing Technology

### Other Select Recent Investments / Exits

	Date	Company	Deal Amt. <sup>(3)</sup>	Board Rep.	Sector
	08/15	Fu passers (Series B)	\$60	na	CapMkts
	07/15	Stripe (Series D)	100	Michael Moritz	Pymts
	07/15	Behalf (Series B)	na	Shmuel Levy	Bnkg
	07/15	BankBazaar (Series C)	60	na	Bnkg
	06/15	Namely (Series C)	45	` na	FMS
	06/15	NuBank (Series B)	30	Doug Leone	Pymts
	04/15	MobiKwik (Series B)	25	na	Pymts
	04/15	Ppdai (Series C)	100	na	Bnkg
	02/15	Capital Float (Series A)	13	na	Bnkg
	02/15	FreeCharge (Snapdeal)*	80	Shailendra Singh	Pymts
	11/14	Forter (Series B)	15	Shmuel Levy	Pymts
	11/14	Thanx (Series A)	5	Bryan Schreier	Pymts
	09/14	Snowball Fin. (Series C)	40	na	CapMkts
	06/14	WeLab (Series A)	20	Neil Shen	Bnkg
	03/14	Klarna (Series D)	124	Michael Moritz	Pymts
	12/13	Citrus Payment Solutions (Series B)	6	Mohit Bhatnagar	Pymts
	09/13	Prosper (Series B)	25	Patrick Grady	Bnkg
	11/11	Xoom (Series F)**	25	Roelof Botha	Pymts
	09/11	Square (Series B)	32	Roelof Botha	Pymts



Location(s) for U.S. funds only.

<sup>2) \*</sup> Denotes M&A exit; \*\* denotes IPO exit.

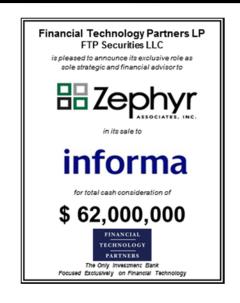
<sup>(3)</sup> Deal amounts in mm.

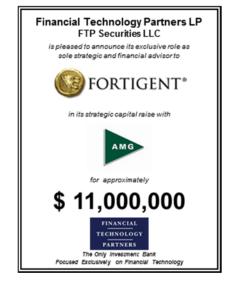


### **Selected Wealth Management / Wealth Technology Transactions**













## **Broad-Based Capital Markets Technology Experience**

FT Partners has advised on some of the most prominent and groundbreaking transactions in the securities and capital markets sectors

#### **M&A Transactions**



Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as sole strategic and financial advisor to

A Division of Standard & Poor's

\$ 300,000,000

Capital IO









Financial Technology Partners LP FTP Securities LLC

pleased to announce its exclusive role as sole strategic and financial advisor to

INSTINET

CHI-XEUROPE

BATS

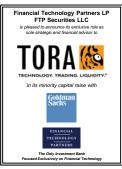


### **Financing Transactions**

















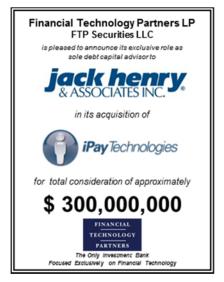




## **Advisor of Choice for Leading Public Companies**

FT Partners has a long history of working with some of the largest public companies in financial services















## Advisor to Leading Wall Street Firms – TheMarkets.com Case Study

#### **Transaction Overview and Rationale**

#### Overview of Transaction

- On September 21, 2010, TheMarkets.com announced its cash sale of substantially all of its assets to Capital IQ, a Standard & Poor's ("S&P") business for \$300 mm<sup>(1)</sup>
  - S&P is a division of The McGraw-Hill Companies, Inc. (NYSE: MHP)
- TheMarkets.com is a leading, subscription-based provider of thirdparty equity and fixed-income research, economic and strategy reports, sector and industry overviews, financial estimates and related information tools and models to institutional investors around the globe

#### **Significance of Transaction**

- The transaction brings together Capital IQ and TheMarkets.com, two
  of the fastest growing entities in the financial information services
  sector
- The combination will enable Capital IQ to better serve and grow its buy-side customer base globally
- Represents a highly successful outcome for TheMarkets.com's founders and owners, a consortium of the largest and most prestigious global investment banks

#### FT Partners' Role

- FT Partners was the exclusive strategic and financial advisor to TheMarkets.com and its Board of Directors and guided the Company through an evaluation of a variety of strategic alternatives and eventual selection of Capital IQ as a long-term partner
- This is another significant transaction, among many, that highlights FT Partners' unparalleled ability to help companies in the Securities & Capital Markets Technology sector find the best strategic partners at premium valuations
- FT Partners continues to be the independent advisor of choice for Wall Street-backed firms

## Financial Technology Partners LP

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its sale to



A Division of Standard & Poor's

for total consideration of approximately

\$ 300,000,000



The Only Investment Bank
Focused Exclusively on Financial Technology



FT Partners

TheMarkets.com

consortium of

investors in its

sale to Capital IQ

Wall Street

advised

and its









## **Consistent Record of Representing Leading Private Equity Investors**





















**BLACKROCK** 























**ADAMS STREET** 

PARTNERS













































Bank of America.







GROUP

















































IRON+GATE



ICONIO





Foundation

### **Award-Winning Investment Banking Franchise Focused on Superior Client Results**

FT Partners has been recognized as Investment Banking Firm of the Year and regularly achieves Merger and Financing Deal of the Year recognition



M&A Advisor Awards 2014 ■ Equity Financing Deal of the Year

■ Professional Services Deal of the Year, Above \$100mm

■ Dealmaker of the Year

■ Professional Services Deal of the Year, Above \$100 mm

■ Boutique Investment Bank of the Year

2011 ■ Deal of the Decade

■ 10 Deal of the Year Nominations Across 9 Categories

■ Upper Middle Market Deal of the Year, Above \$500mm

2010 ■ IT Services Deal of the Year, Below \$500mm

■ Cross-Border Deal of the Year, Below \$500mm

■ Dealmaker of the Year - Steve McLaughlin

Business to Business Services Deal of the Year

■ Computer and Information Technology Deal of the Year, Above \$100mm

■ Financial Services Deal of the Year, Above \$100mm



2006-2008

2007

■ Steve McLaughlin consecutively ranked (2006, 2007 and 2008) among the top Bankers in Financial Technology



2008

2006

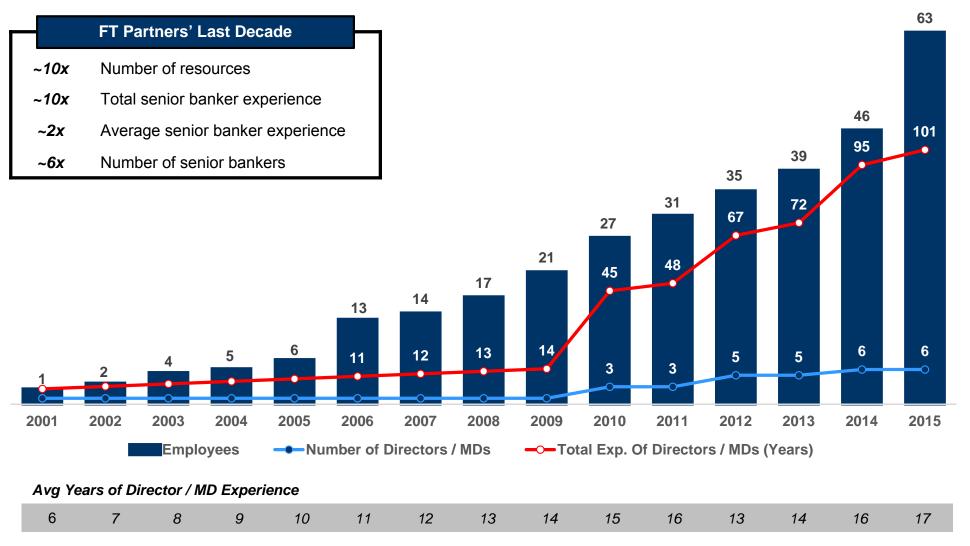
- Equity Financing Dealmaker of the Year Steve McLaughlin
- Information Technology Deal of the Year
- Financial Services Deal of the Year

■ Financing Professional of the Year – Steve McLaughlin

- Financing Deal of the Year Equity
- Financing Deal of the Year Debt



### Platform of Choice for Clients and Bankers Alike





## **The FT Partners Senior Banking Team**

Name / Position	Prior Background	Experience / Education	Years of Experience
Steve McLaughlin Founder, CEO and Managing Partner	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. in New York and San Francisco from 1995-2002</li> <li>Formerly Co-Head of Goldman Sachs' Financial Technology Group (#1 market share)</li> <li>Wharton M.B.A.</li> </ul>	20
Larry Furlong  Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. in New York, London and Los Angeles beginning in 1995</li> <li>Wharton M.B.A.</li> </ul>	20
Greg Smith  Managing Director	Merrill Lynch J.P.Morgan sterne agee	<ul> <li>Formerly award winning Equity Research Analyst at Merrill Lynch / J.P. Morgan / Sterne Agee</li> <li>Recent coverage included DST, ENV, FISV, FIS, V, MA, GPN &amp; HPY among others</li> </ul>	19
Tim Wolfe  Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. beginning in 2000</li> <li>40 Under 40 M&amp;A Advisor Award Winner 2013</li> <li>Harvard M.B.A.</li> </ul>	13
Andrew McLaughlin  Managing Director, Research & Business Development	Deloitte.	<ul> <li>Leads FT Partners' Research and Business Development Team</li> <li>Formerly with Deloitte Consulting</li> </ul>	9

